Denmark Board Operations Annex

A working reference for board-cycle operators. This annex is not legal advice.

Cycle controls

• Confirm whether the company uses the standard board model or supervisory model under Selskabsloven section 111.

• Quorum is more than half represented, but all members must, so far as possible, have had an opportunity to participate under section 124.

• A single member may require oral discussion instead of written or electronic treatment under section 125.

• Check the articles for the board language rules under section 126.

• The forhandlingsprotokol records deliberation and is signed by all attendees under section 128; dissent may be entered.

• If employee representation applies under section 140, employee-elected directors have the same rights, duties, vote, and materials access.

Verify each cycle

• Selskabsloven sections 111 to 140

• Company articles and forretningsorden

• Erhvervsstyrelsen guidance

Operator handoff

• Ask qualified counsel to confirm notice, quorum, approvals, signatures, retention, filings, conflicts, and reserved matters before the calendar is locked.